



IN THE COURT OF CHANCERY OF THE STATE OF DELAWARE

IN RE BAXTER INTERNATIONAL INC. : C.A. No. 11609-CB

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Chancery Courtroom No. 12A  
New Castle County Courthouse  
500 North King Street  
Wilmington, Delaware  
Friday, January 15, 2016  
10:06 a.m.

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BEFORE: HON. ANDRE G. BOUCHARD, Chancellor.

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ORAL ARGUMENT ON BAXTER INTERNATIONAL INC.'S MOTION  
FOR AN ORDER UNDER SECTION 205 and RULINGS OF THE  
COURT

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CHANCERY COURT REPORTERS  
New Castle County Courthouse  
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1 APPEARANCES:

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7 GREGORY P. WILLIAMS, ESQ.  
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14 for Third Point

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1 THE COURT: Good morning, Counsel.

2 MR. WELCH: Good morning, Your Honor.

3 THE COURT: You may proceed.

4 MR. WELCH: Thank you.

5 THE COURT: How are you today,

6 Mr. Welch?

7 MR. WELCH: Thank you, Your Honor,  
8 very much. I appreciate it.

9 With me here today are Jenness Parker,  
10 who I think Your Honor has met on many occasions --

11 THE COURT: Certainly.

12 MR. WELCH: -- also, Bonnie David,  
13 recently of the Vice Chancellor Glasscock's clerkship.  
14 She joined us awhile back, but we're happy to have her  
15 with us as well.

16 Your Honor, the applicant here,  
17 Baxter, is a Delaware corporation, which produces a  
18 wide variety of hospital products, renal dialysis,  
19 medical products, things of that nature.

20 On September the 15th, the Baxter  
21 board adopted the resolution that is in issue here,  
22 recommended declassification of the board of  
23 directors, resolved to conduct -- or count, rather,  
24 the shareholder votes on a certificate of amendment on

1 a per-share and not per-capita basis. Baxter seeks an  
2 order under Section 250 declaring validation of that  
3 resolution, that aspect of it in particular with  
4 respect to the count. 205(a)(4), of course, is the  
5 subsection we invoke which allows validation of any  
6 corporate act.

7 Notice was given to shareholders at  
8 Your Honor's direction in an 8-K. Because no  
9 shareholder came forward, special counsel for  
10 Mr. Williams was appointed by the Court. And he has  
11 filed an opposition brief, and did an excellent job in  
12 doing so.

13 Your Honor, we want to thank you very  
14 much for expediting the matter. We greatly appreciate  
15 it.

16 Your Honor, the opposition brief  
17 appears to take no issue with the ultimate conclusion  
18 we seek, namely, that the vote should be on a  
19 per-share basis. It doesn't seem to be much of a  
20 dispute about that. Now, they certainly raise some  
21 other issues, and I want to talk about that. But  
22 beyond that, there doesn't seem to be any factual  
23 issue here, either. The ultimate conclusion, the  
24 facts themselves don't appear to be in dispute.

1           There's no dispute on the disclosure  
2 issues, namely, that there was a conflict, I think,  
3 between the proxy statement disclosures and the  
4 registration statement as well. We talked about a  
5 number of things in our opening brief, which are also  
6 not apparently contested. There's discussion about  
7 Baxter's assertion that a per-capita standard of using  
8 and counting the votes would be at odds with  
9 Section 212 and 242. We also go into some length into  
10 the Salamone case. I don't think there's any dispute  
11 about how that case should be applied in circumstances  
12 like this.

13           The reality, though, is with respect  
14 to the various preexisting disclosures in the form of  
15 the proxy statements and the registration statements  
16 is this: Baxter faces serious uncertainty about the  
17 vote. The Genelux decision by this court, as well as  
18 I think Numoda as well, makes pretty clear that 205  
19 was intended to allow the Court to eliminate  
20 uncertainty. And that's, very respectfully, what we  
21 have in mind here today.

22           In our opening brief we also talked at  
23 some length and presented the classified board  
24 provision, as well as the amendment section. The

1 amendment section, of course, says that Article SIXTH,  
2 which is the classification section, can't be amended  
3 or repealed without the vote of at least two-thirds of  
4 the holders of all the securities of the corporation  
5 then entitled to vote. So that's out there.

6 Now, it's interesting. It's  
7 interesting. The proxy materials that went out in '87  
8 also made the point that the voting clause was  
9 designed to prevent frustration of the purposes of  
10 Article SIXTH. And, of course, the voting clause  
11 calls for a two-thirds vote. And what they're aiming  
12 at apparently at that time was parties who might  
13 simply try to get control by achieving a simple  
14 majority, the two-thirds vote was contrasted with  
15 that. And that was apparently indicated to make  
16 things perhaps a bit more difficult when it came to  
17 that issue.

18 Now, the per-capita standard could be  
19 achieved with less than a simple majority. So I think  
20 that's a data point for Your Honor's thinking,  
21 perhaps, as well.

22 THE COURT: Well, that always varies  
23 depending on what your shareholder profile looks like.

24 MR. WELCH: Yes, sir. Yes, sir. I

1 agree --

2 THE COURT: It would be a precedent  
3 standard.

4 MR. WELCH: Yes, sir.

5 THE COURT: All right.

6 MR. WELCH: I agree. Now, the  
7 snapshot that we have, which is in the Burch  
8 affidavit, tells us that you could have two-thirds of  
9 the shares and it would amount to about, if memory  
10 serves, 0.12 percent --

11 THE COURT: Right.

12 MR. WELCH: -- of the --

13 THE COURT: So Third Point, for  
14 example, could distribute one share to -- I forgot  
15 what it was, 33,000 recordholders -- probably to  
16 16,000 recordholders, one share apiece, get your  
17 per-capita vote.

18 MR. WELCH: That's correct. Now, the  
19 Salamone case does, of course, refer to that as an  
20 absurd result. And I'll simply leave it at that. But  
21 that obviously was discussed there.

22 But, again, two-thirds of the holders  
23 could be a very small percentage of the shareholders.

24 Now, a number of shareholder proposals

1 were made over the years to repeal the classified  
2 board provisions. I think there were five separate  
3 years where proposals were made. I won't burden the  
4 Court with that. And, of course, ultimately that led  
5 to a number of actual presentations of the issue to  
6 stockholders in 2006, 2011, and 2013 in which it was  
7 counted on a per-capita basis. And it obviously did  
8 not achieve that per-capita basis; but at the same  
9 time, it did achieve a high supermajority of those  
10 voting. I think 2013 was something like 99 percent of  
11 the shares voting supported the notion of repealing  
12 the classified board provision.

13 In the evolution of these events, Your  
14 Honor, I think the next thing that I think about is  
15 the Salamone decision. More than a year after the  
16 2013 vote on the classified board provision failed,  
17 Salamone was decided. Salamone granted rights -- the  
18 issue in that case involved a voting agreement, not a  
19 charter agreement --

20 THE COURT: Right.

21 MR. WELCH: -- as our situation does.  
22 But in that case the voting agreement granted rights  
23 to designate the directors to the majority of holders  
24 of the Series A preferred stock.

1           Now, that language parallels the  
2 language of the voting clause that we have here to a  
3 certain degree, which references two-thirds of the  
4 holders of all securities.

5           The Supreme Court, Your Honor, in  
6 Salamone determined that the voting provision in that  
7 case was ambiguous and then went on to apply the  
8 presumption. The Court looked at certain evidentiary  
9 matters as well but ultimately decided that they  
10 weren't conclusive and went on to apply the  
11 presumption. And the presumption in that case  
12 provided for a per-share vote, while, as the Supreme  
13 Court pointed out, you simply don't want to  
14 disenfranchise a majority of stockholders, which a  
15 per-capita vote could do; and the Supreme Court,  
16 therefore, applied that presumption against  
17 disenfranchising shares.

18           THE COURT: Right. And remind me,  
19 though. You could only get to the point of applying  
20 presumption if it found the term "holders" ambiguous  
21 in the first place; right?

22           MR. WELCH: I think that's right, yes,  
23 sir. That's correct. And, of course, the language  
24 here of our charter provision is very similar to what

1 the Court construed in that case, which the Court  
2 ultimately did find to be ambiguous.

3 Now -- and, of course, as I noted a  
4 moment ago, they did look at extraneous evidence.  
5 Here, I don't think that's necessary for the Court.  
6 There is some out there, but we've talked about it.  
7 But because this is a certificate of incorporation, I  
8 think the Court indicates in Salamone that you can  
9 proceed right up-front with application of the  
10 presumption.

11 THE COURT: On the four or five times  
12 in the past when the company has applied the vote on a  
13 per-capita basis, when efforts have been made to  
14 modify Article SIXTH, did anybody ever seek a judicial  
15 resolution of that issue?

16 MR. WELCH: To our knowledge, Your  
17 Honor, no, no one did seek to do that. I think this  
18 is the first time --

19 THE COURT: All right.

20 MR. WELCH: -- a judicial resolution  
21 of that has been sought.

22 Now, the other point that we address  
23 in our opening brief and is also touched upon in our  
24 reply is that a per-capita vote, Your Honor, we think

1 is inconsistent with Section 242 and Section 212. So  
2 in addition to conflicting with the judicial  
3 presumption in Salamone, interpreting the voting  
4 clause as providing for a per-capita vote could run  
5 into problems with both those statutes. Section 242  
6 requires an absolute majority of shares. And with a  
7 per-capita vote you can come well south of that. Of  
8 course, this would be a supermajority vote; but at the  
9 same time, there's a conflict baked into that, I  
10 think. Beyond that, Section 212 imposes a one  
11 share/one vote requirement, unless, of course, there's  
12 clear evidence that the charter requires otherwise.  
13 That said, there is no such clear evidence, I don't  
14 think. And I think the construction of 212 is --

15 THE COURT: So in your 212 argument, I  
16 mean, wouldn't one have to conclude that per-capita  
17 voting is per se invalid under Delaware law, period,  
18 end of discussion, not just in your case, but in any  
19 case?

20 MR. WELCH: That argument is  
21 potentially out there. I don't think Your Honor has  
22 to --

23 THE COURT: How could you say  
24 something short of that and think there's a conflict

1 with Section 212?

2 MR. WELCH: Well, I guess I go a  
3 couple ways on that. The Sagusa case does approve a  
4 per-capita vote.

5 THE COURT: Right.

6 MR. WELCH: But, on the other hand,  
7 Sagusa was interesting because the way it was set up  
8 was they complied with 212 because they got the  
9 majority-of-shares vote, and then on top of that they  
10 baked in the per-capita vote.

11 So I don't think Sagusa is any  
12 evidence or support for the proposition that there's  
13 some broad potential use of per-capita voting in the  
14 212 context that would work here. I don't think  
15 there's much -- any authority beyond that. And, of  
16 course, Salamone had one provision in the voting  
17 agreement that was determined to be a per-capita vote.  
18 On the one hand, that particular provision dealt not  
19 with election of directors. It dealt with  
20 nominations, and the Court found that to be  
21 acceptable.

22 I understand Your Honor's point that a  
23 per-capita vote, you know, if --

24 THE COURT: Well, the point I'm

1 getting at, though, is if you're trying to say that  
2 the per-capita vote here is inconsistent with  
3 Section 212 because 212 embraces the  
4 one-share-per-one-vote concept, then the logical  
5 extension of that argument is that there could never  
6 be a circumstance where you have per-capita votes.  
7 But, on the other hand, as you point out, there are a  
8 number of circumstances where it's been recognized to  
9 be valid. And I don't know, you know -- how could  
10 that not be the logical extension of the argument?  
11 There's, like, no nuance built into 212, "while per  
12 share/per vote except." You know, there's no nuance  
13 to that. It's --

14 MR. WELCH: Well --

15 THE COURT: -- sort of like either/or.

16 MR. WELCH: Your Honor, I can  
17 understand that.

18 THE COURT: Yeah.

19 MR. WELCH: I understand the argument,  
20 and I don't disagree with it. I guess I'm always  
21 cautious in a context like this about trying to  
22 generalize the outcome of a ruling when the facts are  
23 those that are before us.

24 I think there are powerful reasons why

1 Your Honor should, in fact, grant the relief that's  
2 requested here. But I don't think there's a need  
3 necessarily to reach out and try to articulate, you  
4 know, beyond what the issues that are presented here  
5 today. And I think that's probably true as well with  
6 respect to the scope of Your Honor's authority under  
7 205, 205(a)(4), which is incredibly broad. I don't  
8 have any doubt about that. But, on the other hand, I  
9 don't think Your Honor needs to circumscribe it today.

10 THE COURT: Yeah. So here's the issue  
11 that's most difficult on my mind, which is -- and I  
12 don't know that you're disagreeing with it at one  
13 conceptual level, both sides here, but that a  
14 corporate act has to be something done, already taken,  
15 historical in nature. And I get the thrust of your  
16 argument to be, well, the resolution is a historical  
17 fact. It's an act. It's, you know -- and, therefore,  
18 you satisfy the necessary statutory standard.

19 The problem with that, though, is it  
20 may be true that a resolution was adopted and that's a  
21 historical act, but you're not asking me to determine,  
22 for example, if they had the right number of people  
23 approve the resolution or something surrounding the  
24 validity of the act of the resolution. You're asking

1 me to approve a statement of intention of something  
2 that has not happened yet baked into the resolution,  
3 namely, that "When we have this meeting in the future,  
4 we want to count votes a certain way and bless that."  
5 That's a very different thing.

6                   So tell me why that is a historical  
7 act that would be appropriate for relief under 205.

8                   MR. WELCH: I appreciate that, Your  
9 Honor. Thank you.

10                   Again, I guess I'll go a couple ways  
11 on that. I think it's a lot more than a statement of  
12 present intention. It's a decision by -- I don't  
13 think there's any dispute about this particular  
14 issue -- by a quorum of the board. It's a decision  
15 that not only is -- was not only passed and I think is  
16 backed up by a whole host of other factors, which I  
17 hope to get to; but at the same time, it's an act that  
18 was taken in September, months ago. It's an act  
19 that's incredibly important to the upcoming meeting  
20 which is now set for early May. It's an act that  
21 focuses directly on the construction of the  
22 certificate of incorporation. And there is no more  
23 important document in the corporate governance  
24 structure in this company than the certificate of

1 incorporation. It's an act that involves election of  
2 directors. And perhaps there isn't -- there are too  
3 many acts that are even more --

4 THE COURT: But the voting  
5 resolution -- I mean, you may have an election coming  
6 up this meeting, but the resolution only concerns the  
7 modification to the charter amendment.

8 MR. WELCH: Well, that's true, but the  
9 charter provision itself directly -- I respect that,  
10 Your Honor.

11 THE COURT: Yeah.

12 MR. WELCH: But the provision itself  
13 that's going to come in or get out relates to the  
14 election of directors and classification in three  
15 classes. That's --

16 THE COURT: Oh, okay. All right.

17 MR. WELCH: That's pretty important.

18 THE COURT: Sure.

19 MR. WELCH: Your Honor, I would  
20 respectfully suggest that that's very important. So  
21 you're dealing with a critical event in the life of  
22 the corporation, namely, the upcoming meeting. You're  
23 dealing with the election of directors. You're  
24 dealing with construction of the certificate of

1 incorporation.

2                   But even beyond that, you're dealing  
3 with it in the context that I think you're not likely  
4 to see in too many cases going forward. I have,  
5 respectfully, never seen this happen. But when you  
6 look at the somewhat chaotic history behind this  
7 provision and the somewhat chaotic disclosures that  
8 occurred, then -- and the potential impact of that on  
9 the stockholder votes that, in fact, took place as to  
10 which there was overwhelming shareholder support in  
11 the form of -- on a per-share basis, which is how  
12 things are routinely calculated, but on a per-capita  
13 basis it failed. A small minority was able to veto  
14 the decision of the overwhelming, in a couple cases --  
15 I'm sorry.

16                   THE COURT: Why wouldn't it be better  
17 to do the following: Do what you say you're going to  
18 do. Proceed. Have your meeting. Take your vote.  
19 Amend your charter and come back to the Court then?  
20 Then we don't have the problem of knowing for sure  
21 whether or not they're going to get both the  
22 per-capita and per-share votes; knowing for sure  
23 something in the intervening period of time doesn't  
24 occur at this company that obviates a need for this

1 vote, or somebody doesn't change their mind. All  
2 those issues go away, and then coming back with  
3 something that is an act, namely, that you will have  
4 counted votes a certain way and amended your charter  
5 and say "Give us relief now validating that act." Why  
6 isn't that a much better way for me to proceed?

7 MR. WELCH: Well, Your Honor,  
8 stockholders are going to get a proxy statement. We  
9 know from Genelux, we know from Numoda that the whole  
10 purpose of 205(a), and 205(a)(4) in particular, is to  
11 avoid confusion. Now, the amount of confusion that  
12 might be baked into that particular proxy statement I  
13 think would be difficult for any of us in the  
14 courtroom at the moment to quantify. We have, you  
15 know, a decade or more of disclosures about one form  
16 of vote counting. We have a decade or more of the --  
17 of another form of vote counting in the registration  
18 statements. So I think --

19 THE COURT: I presume in your proxy  
20 statement you're going to tell people "We plan to  
21 count the votes this way."

22 MR. WELCH: Of course. But aren't  
23 stockholders entitled to know? Isn't a fair  
24 construction of Section 205, and particularly (a),

1 205(a)(4), that if we can do something for  
2 stockholders to not put them through that, to not make  
3 them guess? I mean, should we put out a proxy  
4 statement that says "We don't know the answer to this,  
5 we don't"?

6 THE COURT: But there are --

7 MR. WELCH: There is inherent --

8 THE COURT: -- consequences of your  
9 application for other companies that want basically  
10 the Court to weigh in in advance with a legal position  
11 on things that may never come to pass.

12 MR. WELCH: Your Honor, I think it is  
13 highly unlikely that -- and I recognize that 205 gives  
14 Your Honor discretion. But it is highly unlikely that  
15 you're going to see facts like these, undisputed  
16 facts.

17 THE COURT: No. But it's the concept.  
18 It's the concept. Baked into your resolution is a  
19 request for a legal determination basically of the  
20 right way to count shares. Why can't people all the  
21 time say in advance of ever doing something and having  
22 ripe controversies seek the same kind of relief?

23 MR. WELCH: Because, Your Honor,  
24 here -- perhaps they can. But, on the other hand,

1 they're not going to be able to bring to bear the kind  
2 of equities that apply here where you have this track  
3 record of utterly inconsistent disclosures concerning  
4 the applicable standard. What is the company to say  
5 to them about the propriety of the decision they made?  
6 We went one way on one occasion -- on a number of  
7 occasions; we went one way, a different way on other  
8 occasions. We really don't know what the standard is.

9           Is that the right thing to say to  
10 stockholders? Your Honor, I respectfully submit it is  
11 not the right thing to say. We should not be going to  
12 stockholders. Baxter shouldn't be forced to do that.  
13 It shouldn't be forced to go to stockholders and say  
14 "There's a lot of chaos in the background here.  
15 There's some ambiguity baked into the '87 proxy  
16 statement as well as the amendment provisions that  
17 govern that. We've done" -- "tried to do it a couple  
18 different ways. The will of the stockholders has been  
19 to go with one way, and we've counted them another  
20 way. We don't really know."

21           It seems to me, Your Honor, these are  
22 compelling circumstances. These are really compelling  
23 circumstances. I don't think you're likely to see  
24 that. I'm mindful of the answering briefs, which

1 was -- which was, obviously, well-crafted. The  
2 argument that "Well, perhaps a board can pass a  
3 resolution declaring a merger advisable and bring that  
4 to Your Honor," well, there's no equity supporting  
5 that, none whatsoever.

6           Here, it's different. This thing --  
7 this looks like the very kind of situation where a  
8 company, a Delaware corporation is faced with a  
9 serious problem, a serious disclosure problem, right,  
10 and where 205 provides a solution. And it's not a  
11 difficult solution. We, of course, had the  
12 intervening event of the Salamone case and Salamone  
13 has told us how to do this. That's one explanation;  
14 but, on the other hand, we don't have clarity in terms  
15 of what's intended. And to say to stockholders -- I  
16 think stockholders of a Delaware corporation, Your  
17 Honor, are deserving of better than that. And I think  
18 that's what not only 204 but 205 in particular is  
19 intended to deal with. It's the kind of thing that --  
20 this is the kind of thing that cries out for the input  
21 of the Court. And that's what -- and that is exactly  
22 what 205 gives Your Honor the authority to do.

23           This is not a routine situation. This  
24 is not -- it's easy to catastrophize, in my mind, and

1 --

2 THE COURT: Catastrophize --

3 MR. WELCH: Pardon me, Your Honor?

4 THE COURT: Catastrophize. I haven't  
5 heard it used in that form.

6 MR. WELCH: Well, no; but it is in the  
7 sense that, you know, I -- did we reflect upon the  
8 fact that, you know, that special counsel has raised  
9 this argument about the merger agreement? Yes, of  
10 course, we did, you know. And it's also easy to  
11 imagine that other -- there might be a line outside  
12 the door of people coming and wanting validation of  
13 corporate acts.

14 That's not this case. We've got more  
15 than a decade -- we've got more than a decade. I'm  
16 understating it, Your Honor. We have a problem since  
17 1987 with extraordinarily potentially confusing  
18 disclosures, and now we have an event coming up --  
19 well, stopping there.

20 We have very confusing disclosures,  
21 inconsistent disclosures. We've had three stockholder  
22 votes on these. And each one of these, the  
23 overwhelming majority of stockholders voting in the 90  
24 percentile range wanting to do it, but the per-capita

1 vote thing wouldn't allow it. Now, this is the first  
2 time in -- you know, since the statute was passed that  
3 we now have an opportunity, we now have a vehicle that  
4 we can bring to the Court. And it's a simple one.  
5 It's narrow. It's focused. It's backed up by  
6 Salamone. It's backed up by the ambiguity that  
7 requires the presumption to be triggered. The  
8 ambiguity here is pervasive. The ambiguity here is  
9 beyond dispute.

10           And to pass to Baxter that opportunity  
11 to have clarity -- but to its stockholders as well, to  
12 the overwhelming majority of that voted on three  
13 different occasions to get rid of this -- wouldn't it  
14 be a good thing, Your Honor, respectfully, for this  
15 stockholder base, after having gone through problems  
16 since 1987, confusing issues, how can that confusion  
17 possibly be definitively eliminated while a  
18 stockholder is voting or a stockholder's thinking  
19 about what to do without a validation from Your Honor?  
20 And it's a simple one. It's not broad based. The  
21 request for validation doesn't overreach. It's simply  
22 limited to that voting standard.

23           I think Your Honor will -- is it  
24 possible that others could come along with powerful

1 equities? If that's the case -- perhaps that's what  
2 the legislature intended -- perhaps it should happen.  
3 I'm willing to wager, with respect, Your Honor,  
4 that's -- you're not going to get facts like these for  
5 a very long time, if ever. These are unique  
6 circumstances. 29 years of problems, 29 years of  
7 confusion. Multiple stockholder votes, which were  
8 confusing. Multiple stockholder votes that went the  
9 opposite way of the majority -- of the stockholders  
10 voting. That's not good. That should be fixed. And  
11 this new statute is a wonderful thing.

12 THE COURT: Recite for me exactly --  
13 and I'll tell you why I'm asking this question this  
14 way --

15 MR. WELCH: Yes, sir.

16 THE COURT: -- what is the statement  
17 of validation you're looking for? One of the reasons  
18 I'm asking is, the form of order submitted with your  
19 papers essentially says "Motion GRANTED." What was  
20 validated in that order? Is somebody going to go back  
21 through the papers and figure out what the Court did?

22 MR. WELCH: Your Honor, we can  
23 probably do better than that.

24 THE COURT: Well, I want to hear what

1 it is.

2 MR. WELCH: Yeah. The motion itself  
3 was similar. I think what happened was the motion  
4 asked for validation of the request for relief in the  
5 petition. And so -- and the last line of the petition  
6 seeks validation of the stockholder vote. Obviously,  
7 Your Honor, we can fix that. In other words, the  
8 order itself, as well as the motion, relate back to  
9 the petition and the ad damnum clause in that --

10 THE COURT: It was ultimately, though,  
11 seeking validation of counting votes on a per-share  
12 basis.

13 MR. WELCH: That's all. That's all it  
14 is, Your Honor. It's nothing more than that. And  
15 it's that issue, backed up by 29 years of confusion,  
16 multiple stockholder votes, with the will of the  
17 majority being undercut.

18 But I don't think it's -- that we can  
19 go back to stockholders without Your Honor's --  
20 without an appropriate order from Your Honor and say,  
21 "Well, here's clearly the standard." There's  
22 ambiguity that's baked into the original charter  
23 provision. There's ambiguity baked into what's  
24 happened, you know, over the years with respect to the

1 efforts to get rid of this thing, right, and a whole  
2 host of other issues.

3           So, Your Honor, I don't think -- as I  
4 said, I do believe it's easy and appropriate to think  
5 about potential, you know, floodgates of cases coming  
6 in and to give thought to that and to be cautious  
7 about that. I respect that. I respect that what they  
8 put in their brief about that issue. It helped me  
9 focus on it, about the merger application. That seems  
10 like a very easy one.

11           But where you got this kind of factual  
12 record, it's different. It really is different. And  
13 this is an opportunity for the Court to do something  
14 for a Delaware corporation and its stockholders which  
15 could really make a difference.

16           Now, I guess I might have gotten a  
17 little bit offtrack there, Your Honor.

18           THE COURT: Cover anything you want to  
19 cover.

20           MR. WELCH: I appreciate it very much.

21           I know our colleagues filed an  
22 excellent brief, claims that this matter isn't ripe.  
23 You know, I obviously -- we obviously disagree with  
24 that. The resolution was passed on how to count votes

1 on a per-share basis. It's an incredibly important  
2 topic for the stockholders of this company. It's  
3 already occurred. It's not a future event. Those are  
4 the standards that the K&K case uses to determine  
5 ripeness. It correctly, we believe, interprets the  
6 Article SIXTH amendment provision. We think it does  
7 it right. We perhaps can't know that with certainty  
8 until Your Honor speaks to it, and neither can the  
9 stockholders, but we think that's the case.

10           Now, our colleagues cite the Diceon  
11 matter. A little bit different situation. That was a  
12 shareholder proposal for a bylaw amendment that would  
13 have qualified -- or provided qualifications for  
14 directors. The Court in that case did say -- it  
15 denied invalidation of it. That's what happened  
16 there. Obviously these cases preceded the adoption of  
17 205 by a long stretch, but the Court said, "Look, it  
18 hasn't been passed. It hasn't" -- you know, "it may  
19 never become effective." So dealing with the  
20 substance of something that might never become  
21 effective was a problem for the Court in that case.  
22 However, again, I think that's entirely different than  
23 what's happening here.

24           What we're looking for is not a

1 determination of the outcome of the vote. We're not  
2 asking Your Honor to do that. We're looking simply  
3 for the correct way of tabulating the vote.

4 All right. So I think the same  
5 analysis applies to General DataComm. Again, it was  
6 restricted stock options in a stockholder-proposed  
7 bylaw. Those wouldn't have been corporate acts.  
8 Those would be stockholder acts proposing those  
9 events. This, of course, is a corporate act in the  
10 sense that it was passed by the board of directors.  
11 And as we know from 141(b), the only way that a board  
12 can act is through corporate resolutions passed by --  
13 under appropriate circumstances.

14 So I don't think -- I think Diceon and  
15 General DataComm are helpful. They provide some  
16 insight. They involve substantially different  
17 circumstances. They don't involve the powerful  
18 equities that we have here and maybe are offset by the  
19 KLM case which, again, I mean, that situation there  
20 was a pill that was challenged and the ripeness  
21 argument was made, and the Court said, "I don't think  
22 so. I think the appropriate thing is to go forward."  
23 The pill hadn't been triggered. I mean, just like the  
24 meeting hasn't been held here. But the Court said,

1 "It's the right thing to do. It is the right thing to  
2 do." And so the Court went forward with KLM.

3 I think ripeness is a -- it's an  
4 interesting doctrine, Your Honor. It calls for  
5 balance. And, again, obviously Diceon and General  
6 DataComm balance things one way. KLM balanced it  
7 another way; but beyond that, to me, even the more  
8 important cases involve -- Boilermakers, it was a  
9 really important issue. Delaware lawyers were  
10 obviously concerned about for a long period of time.  
11 No one had challenged the forum selection bylaw that  
12 was in place; but they went to then-Chancellor, now  
13 Chief Justice Strine and said, "This would be a great  
14 benefit to stockholders." And thank goodness he said  
15 yes. Would this be a benefit to stockholders? It  
16 sure would be.

17 Now, would a 205(a)(4) on the very  
18 narrow issue of what the right count is after this  
19 incredible history be a benefit to stockholders? Your  
20 Honor, I think it sure would. I absolutely believe it  
21 would.

22 Same thing with the K&K case that we  
23 cite. The Court said the practical impact outweighs  
24 postponing review. Now, that was -- I think that was

1 an asset sale deal and hadn't been challenged yet and  
2 they were looking for declaratory judgment there.

3           Those involve, I think it's fair to  
4 say, some unique facts. And the Court said it would  
5 benefit stockholders. There's good reason to do this.  
6 The balance favors moving forward. And the Court did  
7 it. And, again, I think here, it's very much the same  
8 result ought to apply.

9           Now, I did talk a little bit about  
10 what I keep characterizing as the powerful equities,  
11 but I genuinely see it that way, Your Honor. Again, I  
12 start with the notion that -- I'll just touch on these  
13 briefly, but the vote is far from certain. Genelux  
14 and Numoda, they say we should be looking for  
15 certainty. And that's what we're looking for and for  
16 a lot of good reasons.

17           I mean, when you look at  
18 Article SIXTH, does "two-thirds" modify "holders"?  
19 Does "two-thirds" modify "shares"? I think that's  
20 part of the problem here. And, of course, that's part  
21 of the problem that arose when the proxy statements  
22 and registration statements were prepared; but there's  
23 no dispute that there's a lot of uncertainty, 29  
24 years' worth of it.

1           Certificate of incorporation, there's  
2 no more important document. Board elections,  
3 classified or not, stockholders ought to be able to  
4 know what the standard is when they cast their votes,  
5 Your Honor.

6           Without validation, I think we're  
7 going to have some really confusing potential proxy  
8 materials. Now, maybe, maybe some stockholder will  
9 sue and claim and raise issues, and maybe they won't.  
10 Now, maybe, maybe if somebody doesn't sue --

11           THE COURT: Not too many stockholders  
12 sue to maintain classified boards, but --

13           MR. WELCH: Your Honor, I don't --

14           THE COURT: -- it's possible, I guess.

15           MR. WELCH: -- disagree, but there's a  
16 whole bar out there that addresses these issues. And  
17 it seems to me if -- you may get a lawsuit, but you  
18 may not. Now, if you don't get a lawsuit, maybe, Your  
19 Honor, it's worse. Maybe it's worse, because then the  
20 uncertainty doesn't have an opportunity for  
21 resolution.

22           205 is the mechanism. It was a  
23 radical change in the law, and it's a solution to a  
24 29-year-old problem. It's designed to remedy this

1 kind of harm, right.

2           So I think there's -- you know, the  
3 case is clearly ripe. The equities here are powerful  
4 in a -- and I think in a way that's really profound.

5           Now, our colleagues say, "Well, you  
6 know, maybe it could all become moot." And they're  
7 right about that. I mean, is it possible? Of course  
8 it's possible. It was possible in KLM. It was  
9 possible in Boilermakers. It was possible in the  
10 other cases that we cited to Your Honor, but that  
11 didn't mean the Court wouldn't step up and do what at  
12 least the Court, I think, perceived as the right thing  
13 to do to solve a problem for the stockholders in those  
14 cases.

15           So I don't think we should confuse  
16 mootness with ripeness. I mean, a mootness case, to  
17 get mootness fees, it has to have been meritorious  
18 when filed. So, again, I think mootness, ripeness --

19           THE COURT: What relevance does that  
20 have here?

21           MR. WELCH: Pardon me?

22           THE COURT: What relevance does --

23           MR. WELCH: Well --

24           (Overlapping speakers)

1                   THE COURT: -- (Inaudible) standard  
2 have on this application?

3                   MR. WELCH: Boilermakers was  
4 meritorious when filed.

5                   THE COURT: Right.

6                   MR. WELCH: The K&K case was  
7 meritorious when filed. The KLM case was meritorious  
8 when filed. Any one of them could have come undone in  
9 a mootness context, right. But, nevertheless, the  
10 Court decided it was the right thing to do to move  
11 forward and solve the problem, and the Court did. I  
12 think, Your Honor, that's the relevance of it. You  
13 know, mootness -- you can have a case that's  
14 absolutely meritorious when filed. I think this case  
15 is absolutely meritorious when it was filed.

16                   So I don't think we should walk away  
17 from solving a difficult but long-standing and  
18 profound problem in a way that could highly benefit  
19 stockholders simply because there's a possibility that  
20 it could be moot. Stockholders ought to know when  
21 they cast their vote, respectfully, Your Honor, what  
22 the standard is. And that's what we're looking for  
23 here.

24                   We did talk a little bit, Your Honor,

1 about the corporate act point. And I appreciated Your  
2 Honor's input and views and questions on that. I  
3 can't -- I have trouble concluding that this is not a  
4 corporate act. As I said, the only way boards can act  
5 is by board resolution. And, again, I think all the  
6 equities support the notion that this is not just an  
7 act; this is a really important act.

8           205 allows validation of any corporate  
9 act. Now, our colleagues say, "Well, you know, you're  
10 using an awfully broad scope in making your  
11 arguments." I suppose, from one point of view, that  
12 may be true. On the other hand, 205(a)(4) ought to be  
13 applied as is written. The Court may validate any  
14 corporate act. I think Your Honor needs -- and I  
15 would note, no doubt, just for a moment, you need good  
16 reasons to do it. You need equities that support it.  
17 But, as I said -- I, perhaps, said it enough, but I  
18 think these equities are profound and not likely to be  
19 duplicated under any circumstances.

20           The Cheniere case with which we had  
21 some involvement in was also a voting standards case,  
22 although the way it evolved, it was interesting. The  
23 voting standards was the subject of the first  
24 argument. The question was whether or not the

1 computation of the standard should be done, if memory  
2 serves, under Section 710 of the NYSE market rules or  
3 should be under 216, which is a majority quorum  
4 standard. And the big issue was -- the important  
5 issue there was whether or not abstentions would be  
6 counted. And the Court never got to that.

7 Ultimately, the matter was settled, and the settlement  
8 was approved also under 205(a)(4), as I understand it.

9           But Vice Chancellor Laster said,  
10 "Look" -- in his ruling I think he said pretty clearly  
11 that he, you know, would have ruled on the application  
12 of the standard going forward. In other words, it was  
13 a serious enough problem that the voting standard,  
14 being as important an issue as it is, that he would  
15 have ruled on it. He didn't have to rule on it going  
16 forward. He would have, but he said he didn't. I  
17 think the implication was he didn't have to. Why?  
18 Because the shares, the 27 million shares were being  
19 validated in that case. But he would have done it.  
20 And I think the equities there were powerful. The  
21 equities here are even more powerful.

22           Impermissible advisory opinion.  
23 Again, our colleagues raise that issue, and I  
24 understood and expected that they would. I think I'll

1 go three ways on that one, Your Honor, on the  
2 impermissible advisory opinion argument. The  
3 conclusion is, respectfully, that it's not an  
4 impermissible advisory opinion. Three reasons are:  
5 No. 1, 205(c) makes very clear you don't even need a  
6 case or controversy in the sense of having an  
7 adversarial presentation. Here, of course, we do have  
8 that. We're fortunate to have it, and Your Honor is,  
9 too. But 205(c) makes clear you don't have to have an  
10 opposing party on the other side.

11           No. 2, under the Wine case and the  
12 Trupanion case, there was not an opposing party. And  
13 the Court looked at it and said, "Well, these equities  
14 are again important enough to deal with it," and the  
15 Court went forward and solved the Delaware  
16 corporation's problem.

17           And, of course, I mean, the article  
18 done by Steve Bigler and Mark ...

19           MR. WILLIAMS: Zeberkiewicz.

20           MR. WELCH: Thank you. Thank you.

21           And Mark's a wonderful guy and a great  
22 lawyer. (Continuing) ... Mark Zeberkiewicz pointed  
23 out, and I think in no uncertain terms, that the  
24 Native American case was effectively overruled by 205.

1 So that, again, I think -- I think that that argument,  
2 I think, can be put to rest.

3           Your Honor, validation here is  
4 appropriate. 205(a)(4) is not limited to procedural  
5 defects. It is not limited -- there's not a category  
6 of issues that it covers and it doesn't cover other  
7 ones. That's not the case. Indeed, substantive  
8 validity is clearly within the scope of validation as  
9 we look at it when you look at what the  
10 then-Chancellor, now Chief Justice did in  
11 Boilermakers. Well, he dealt with substantive  
12 validity, and he declared it to be held, basically.  
13 Why? Because he found the matter to be ripe and it  
14 was an important issue and should have been resolved.  
15 And that's where we are here today.

16           204(h)(2) defines, you know, failure  
17 of authorization to include failure of -- or failure  
18 to comply with the certificate of incorporation.  
19 That's what we're looking for here, Your Honor. We  
20 want to make this opportunity to go to stockholders,  
21 one that's clear and that's fair and that works and  
22 lets them know when they make their decision, at  
23 least, at a very minimum, whatever their decision is,  
24 it's going to be tabulated by the current standard.

1           The Salamone case, we think, supports  
2 the notion that this should be validated. It is a  
3 development in our law based upon past precedent, of  
4 course, as all cases are. But I think it points  
5 clearly in the direction of supporting the notion that  
6 the resolution is right, the proposed resolution the  
7 board has adopted is right, and we need Your  
8 Honor's support for that.

9           The Salamone Court's application of  
10 the presumption, I think, should be readily duplicated  
11 here and points in only one direction. This is not a  
12 per-capita case. This is a per-share case.  
13 Stockholders need to know that.

14           I don't think any further evidence is  
15 required in this circumstance. This is a certificate  
16 of incorporation. Stockholders, of course, don't get  
17 involved in negotiating the contents of certificates  
18 of incorporation, things of that nature in the usual  
19 case. No evidence of that here. The presumption  
20 itself, I think, gets us where we need to be.

21           The '87 proxy didn't intend per-capita  
22 voting, either. The '87 proxy made the point that an  
23 absolute majority is ordinarily required under 242.  
24 We're going to go -- we're going to make it a little

1 more difficult so somebody can't sweep in and just buy  
2 a majority position. And now -- and then subsequent  
3 to that, there was applications of it that applied per  
4 capita.

5           Your Honor, this points in the  
6 direction that the resolution is right. The simple  
7 fact is a per-capita vote could be satisfied with  
8 0.12 percent of the shares. And that doesn't make  
9 common sense, either.

10           Again, the unique circumstances, the  
11 powerful equities here, I think, all point to -- they  
12 all point in one direction. I think this company,  
13 Your Honor, needs the help that 205(a)(4) provides. I  
14 think, as I said, the equities support it. This is  
15 not going to be duplicated in a whole floodgate  
16 situation of cases. I think our stockholders need to  
17 know. I've said that enough, Your Honor, and I  
18 apologize for repeating it again.

19           We very much respectfully request  
20 validation of the voting standard to be applied, the  
21 past act voting standard determined by the board to be  
22 applied to the upcoming meeting.

23           THE COURT: All right. Thank you very  
24 much.

1 MR. WELCH: Your Honor, thank you very  
2 much.

3 THE COURT: Mr. Lessner, did you have  
4 anything you were going to present today or not?

5 MR. LESSNER: Your Honor, I wasn't  
6 going to present. I was just -- I wanted to let the  
7 Court know on -- that we do agree with Mr. Welch's  
8 statements. And in -- particularly, I just wanted to  
9 emphasize that this is the reason that people  
10 incorporate in Delaware, is to be able to go to the  
11 Court of Chancery and have these types of disputes and  
12 have these types of disputes settled.

13 As Mr. Welch said, this is -- these  
14 are unique facts. I don't think the Court has to  
15 worry about a floodgates argument. And in this type  
16 of case, you know, I think it's general policy that  
17 the legislature encourages corporations to come to  
18 this court and settle disputes. I mean, it's somewhat  
19 ironic that this court itself was trying to set up an  
20 arbitration scheme to have parties come and settle the  
21 disputes. Here, you have a serious issue of corporate  
22 law in which a Delaware corporation seeks the help of  
23 this court.

24 There is a statute that permits the

1 Court to make this decision, as Mr. Welch says, a very  
2 important -- it's a very important decision. It  
3 permits the Court to make it, and there's no good  
4 reason on these facts in any equitable way or any  
5 policy way that the Court should simply turn its back  
6 and say "I'm sorry. I'm not going to resolve this  
7 dispute."

8 THE COURT: What's the context of this  
9 voting resolution insofar as Third Point's concerned?  
10 This is part of some sort of deal between Third Point  
11 and the company; is that right?

12 MR. LESSNER: The -- yes. The support  
13 agreement was an agreement between Baxter and  
14 Third Point.

15 THE COURT: But what's the -- I don't  
16 have much in the record about -- is that deal public  
17 or not public? I don't want to put you on the spot on  
18 something you can't discuss. I'm trying to  
19 understand, sort of, what the deal was that was cut.  
20 Obviously this is one aspect of it. There presumably  
21 are other features of it.

22 MR. LESSNER: I do believe the support  
23 agreement is certainly referenced in the public  
24 filings.

1                   THE COURT:   Okay.   All right.   Well, I  
2 guess it's neither here nor there for today's  
3 purposes.

4                   MR. LESSNER:   Yes, and I don't think  
5 it's important for the decision today.

6                   THE COURT:   All right.   Thank you.  
7                   Mr. Williams.

8                   MR. WILLIAMS:   Good morning, Your  
9 Honor.

10                  THE COURT:   Good morning.

11                  MR. WILLIAMS:   Thank you for the  
12 opportunity to assist the Court.

13                  Your Honor, before we get to -- there  
14 are a lot of points flying around in the briefs and  
15 argument this morning. Before we get there, I'd like  
16 to step back a little bit and just kind of put this in  
17 context and talk about and see what others have said  
18 about Section 204 and Section 205, which bring us here  
19 today.

20                  The courts and commentators have been  
21 very clear that Sections 204 and 205 deal with the  
22 ratification and validation of defective corporate  
23 acts. And that's not surprising. Section 204 is  
24 entitled "Ratification of defective acts and stock."

1 Section 205 is entitled "Proceedings regarding  
2 validity of defective corporate acts and stock." And  
3 so when you look at what the courts have done, there's  
4 not a lot of time for this court to interpret the  
5 statute, but there have been a couple of cases.

6           In Genelux, Vice Chancellor Parsons  
7 described Section 205 which Baxter seeks to enlist  
8 here, as follows: "... Section 205 confers on the  
9 Court of Chancery exclusive jurisdiction to hear a  
10 petition brought by a corporation or other enumerated  
11 party to 'determine the validity of' or to 'ratify' a  
12 corporate act or stock that, but for the statute,  
13 would otherwise be considered defective and  
14 incurable." And, of course, we know that's the  
15 genesis of this statute.

16           In Numoda, Vice Chancellor Noble  
17 describes Section 205 as follows: "The legislation  
18 thus empowers the Court to grant an equitable remedy  
19 for corporate acts that once would have been void at  
20 law and unreachable by equity." That's the genesis.

21           Real quickly, Wolfe and Pittenger make  
22 the same comments, and they say, "Section 205 confers  
23 jurisdiction on the ... Court ... to hear two types of  
24 actions" -- I'm summarizing -- "One, actions to

1 determine the validity of defective corporate acts  
2 under circumstances in which the corporation's board  
3 have ratified or attempted to ratify the defective  
4 corporate act and, second, actions to validate a  
5 defective corporate act where no prior attempt at  
6 ratification has occurred."

7           And then, finally -- and I'm done with  
8 this introduction, Your Honor -- the Folk treatise in  
9 Section 205.01 states, "Section 205 provides the Court  
10 of Chancery a statutory mechanism to [validate]  
11 defective corporate acts or validate the ratification  
12 thereof upon application by the corporation, its  
13 stockholders or other persons."

14           I submit there can be no controversy  
15 that this statute is designed to deal with defective  
16 corporate acts.

17           And I want to now turn to the  
18 assertion by Baxter that Section 205(a)(4) provides a  
19 statutory path to granting the relief that they seek.

20           Baxter's correct that 205(a)(4), that  
21 particular clause of the statute, does not contain the  
22 word "defect" or "defective." I want to come back to  
23 that, but let me just address their argument on its  
24 face.

1           Even if Section 205(a)(4) authorizes  
2 the Court to determine the validity of any corporate  
3 act or transaction regardless of whether there is any  
4 conclusion with, is the product of, or it constitutes  
5 a defective act within the meaning of the statute,  
6 Baxter is not entitled to the relief it seeks. Baxter  
7 says in its papers at certain places that it's asking  
8 the Court to validate a corporate act, with the act  
9 being the board resolution. That's really not what  
10 they're asking you to do. And you don't have to take  
11 my word for it, Your Honor. We can look at what they  
12 say themselves. Baxter is seeking a determination not  
13 as to the validity of a resolution, the supposed act  
14 under 205(a)(4), but it's clearly -- and Mr. Welch  
15 acknowledged, as he should as an officer of the  
16 Court -- it's asking the Court to bless the board's  
17 interpretation of the Baxter charter.

18           Now, that's very clear in their own  
19 papers. If we look at page 10 of our brief, we quote  
20 the board's resolution. And here's the resolution:  
21 It says, "RESOLVED, that pursuant to the terms of the  
22 Support Agreement" -- that's the agreement that we  
23 heard about. I'm going to tell you more about that  
24 agreement -- "the Board hereby approves the filing of

1 a verified application, in the Court of Chancery ...  
2 seeking a determination that an affirmative vote of at  
3 least two-thirds of the Company's shares of Common  
4 Stock would be sufficient under the Charter to effect  
5 an amendment of ..." the classified board provision.  
6 There's no mention of any resolution, the validity of  
7 a resolution. It's a determination of the vote  
8 standard.

9           And if you look at the Baxter reply  
10 brief at page 2, Baxter states, "... the Board's  
11 decision" -- and then they have a parenthetical --  
12 "(memorialized in the Board Resolution) to count votes  
13 on the Charter Amendment on a per share basis rather  
14 than a per capita basis, is what Baxter has requested  
15 the [board] to validate."

16           It's the board's decision on the vote  
17 standard, and the resolution is a parenthetical. We  
18 know from our grammar school, you can understand the  
19 substance of a sentence by omitting, deleting the  
20 parenthetical information. The resolution is just a  
21 vehicle. They have dumped the board's determination  
22 into a resolution. And it's more form than substance,  
23 Your Honor.

24           And, finally, at page 20 of the

1 scheduling hearing transcript the following exchange  
2 occurred:

3 "Question: So what you are asking for  
4 is essentially to bless an interpretation in  
5 anticipation of a future stockholder vote. Is that  
6 right?

7 "Answer: Your Honor, that is  
8 correct."

9 There is nothing in Section 205 which  
10 authorizes the Court to validate, to bless a board's  
11 interpretation of the corporation's governing  
12 documents, the board's interpretation of the law, or  
13 any other determination that a board might make. This  
14 is just no different than Baxter asking the Court to  
15 advise its board of directors how the directors should  
16 determine the result of an election yet to come. And  
17 that's a job for Skadden Arps, one of the great law  
18 firms in the world. And they've already advised the  
19 board on that, and the board has made its  
20 determination.

21 Now, I don't dispute that a corporate  
22 resolution could be an act within the meaning of the  
23 statute, but not every board resolution is going to  
24 constitute the type of corporate act that gives this

1 court jurisdiction. And there's been a lot of talk  
2 about the nightmare scenario of what could happen.  
3 But I would suggest that -- and I really want to  
4 come -- and I'm going to discuss the uncertainty  
5 issue. But it is, in fact, the truth logically. You  
6 have to determine this analysis on a logical basis.  
7 If you buy their argument, there are, in fact, lots of  
8 situations where boards can come in and say "Your  
9 Honor, we have put into a resolution the substance of  
10 an issue and we'd like you to bless it." And maybe  
11 you would try to distinguish this case, but I think  
12 that analytically you would have to entertain those  
13 applications.

14                   So let me talk for a second now about  
15 the fact that 205(a)(4) does not contain the word  
16 "defective," which it obviously does not.

17                   THE COURT: Before you do that, let me  
18 ask this question.

19                   MR. WILLIAMS: Yes.

20                   THE COURT: So -- because I just want  
21 to understand, sort of, the full extent of the  
22 position outlined in the brief you put together.

23                   So let's assume I agreed with your  
24 side and said now is not the time for this, for a

1 variety of reasons, but they go ahead with their  
2 meeting anyway. They count the votes the way they say  
3 they intend to count the votes. They don't get --  
4 they get the per-share threshold, but they don't get  
5 the per-capita threshold. Nonetheless, they deem that  
6 a valid amendment of Article SIXTH. They file with  
7 the Secretary of State their amendment documents and  
8 they come back to the Court at the time and say,  
9 "Please validate what we just did, because there could  
10 be a cloud over this." Would you, in your judgment,  
11 think that would be an appropriate occasion for  
12 utilizing 205?

13 MR. WILLIAMS: I do not.

14 THE COURT: Okay.

15 MR. WILLIAMS: I think it's a closer  
16 question. I think it clearly would be the better way  
17 to present the question to the Court, but I don't  
18 think it would be appropriate, because I think the  
19 statutory context -- and if you look at the way  
20 Vice Chancellor Parsons analyzed the statute in  
21 Genelux, the same analysis would apply here -- the  
22 statutory context is to deal with defective acts, not  
23 uncertain acts. And so I don't think that's an  
24 appropriate use of 205(a)(4). It's closer because you

1 would, in fact, have some historic act --

2 THE COURT: You'd have a concrete set  
3 of facts.

4 MR. WILLIAMS: You've got a concrete  
5 set of facts. It takes away a lot of the advisory  
6 opinion aspect of it.

7 But I also think -- again, I think it  
8 has to be in the context of a defective act, an action  
9 related to or the consequence of a defective act. For  
10 example, I can think of scenarios where the board  
11 might issue stock and that issuance is defective  
12 because the board didn't have authorized stock to  
13 issue and then the board pays a dividend on that  
14 stock.

15 Now, the payment of the dividend on  
16 the stock is not invalid per se. There's stock that's  
17 out there and they've paid a dividend, but it's a  
18 consequence of a defective act. So I could see that  
19 someone could come and seek validation of something  
20 like that. But I believe that to use this statute,  
21 there has to be some connection to a defective  
22 corporate act.

23 And if you look at 204, if you stop --  
24 I'm not suggesting Your Honor hasn't done this. But

1 if you read 204 and 205, you know, front to back, I  
2 believe you come to the same conclusion. You look at  
3 all the definitions, look at the statements of what  
4 the Court can do in 205, it all deals with these  
5 situations that gave rise to this legislation where  
6 there was an inadvertent invalid action. And we need  
7 to find a way to make it right. I don't think it's  
8 just simply there's uncertainty, now we've done  
9 something, we come back, because that really would be  
10 completely rewriting the whole declaratory judgment  
11 statute. And I don't see the intent to do that. But  
12 I agree, it would be a closer question, Your Honor.

13 THE COURT: Yeah, because the  
14 consequence of that is, I mean -- I'm putting a value  
15 judgment in the following statement.

16 MR. WILLIAMS: Yeah.

17 THE COURT: It would seem to be a good  
18 thing from the standpoint of franchise rights policy  
19 to declassify a board, notwithstanding the fact that  
20 Baxter didn't think so on a number of occasions when  
21 it conveniently construed the thing in an opposite way  
22 that they're interpreting it now or are seeking  
23 interpretation of it now; and if they went ahead and,  
24 in fact, did count them on a per-share basis, that

1 would be an event that occurred. And it may well be  
2 one that runs afoul of their language; but if I can't  
3 fix it in 205 land and their shareholder profile  
4 doesn't change dramatically from what it looks like  
5 now, it can never be fixed outside of doing, I guess,  
6 some crazy -- you could reincorporate, I guess, and  
7 eliminate it, right, with a new charter. You could  
8 reincorporate the company, right, with probably  
9 majority vote or whatever threshold is in their  
10 current charter and get rid of the charter provision,  
11 or you could sprinkle shares all over the place and do  
12 another workaround. I mean, I guess those kinds of  
13 things, but they're sort of far-out-there kind of ways  
14 to deal with it. But just using the provision as it  
15 is, it couldn't get done otherwise.

16 MR. WILLIAMS: I'm not sure I follow  
17 that.

18 THE COURT: Yeah.

19 MR. WILLIAMS: Let me explain why I  
20 don't. Let's assume that they have -- they've said  
21 how they're going to count the shares, right.

22 THE COURT: Right.

23 MR. WILLIAMS: They've made a  
24 determination. So let's assume they have a vote and

1 they get a sufficient number -- sufficient vote on a  
2 per-share basis but not a per-capita basis.

3 THE COURT: Right.

4 MR. WILLIAMS: They've said, "We are  
5 going to file a certificate of amendment with the  
6 Secretary of State" --

7 THE COURT: Right.

8 MR. WILLIAMS: -- "because we deem  
9 that amendment to be effectively adopted."

10 THE COURT: Right.

11 MR. WILLIAMS: Okay? So it's done.  
12 The charter is amended --

13 THE COURT: Right.

14 MR. WILLIAMS: -- unless -- just like  
15 any other charter amendment, unless someone challenges  
16 it.

17 THE COURT: Uh-huh.

18 MR. WILLIAMS: And if someone  
19 challenges it because -- and I believe it is highly,  
20 highly unlikely anyone would. And we can talk about  
21 why --

22 THE COURT: Right.

23 MR. WILLIAMS: -- that is. I mean,  
24 every vote they've taken gets 99 percent of the shares

1 voting in favor. And one stockholder out there --  
2 conceivably somebody could be -- but who is looking to  
3 litigate questions of destaggering a board when the  
4 management --

5 THE COURT: "Please classify my  
6 board."

7 MR. WILLIAMS: -- yeah, when the  
8 management of the company supports destaggering of the  
9 board. But that actually will be done. That will be  
10 no problem. It will be their new charter unless and  
11 until someone challenges it. I don't think anybody  
12 ever would. And if someone challenges it, too late;  
13 that action would be time-barred.

14 So it's not unlike any other action  
15 that happens. And it's -- could there be -- there are  
16 lots of things that happen where we file certificates  
17 with the Secretary of State where there could be some  
18 difference of opinion as to how we went about doing  
19 things. But it is, in fact, an effective action  
20 unless somebody challenges it. And if somebody  
21 challenges it, then this court will have an  
22 opportunity to decide the issue.

23 So let me talk about this -- why I  
24 think that their argument that you can determine the

1 validity of acts, even if there's no connection to any  
2 defective act, why I think it proves too much.

3           First, there's no statement in the  
4 legislative history, there's no statement in any of  
5 the commentary to the effect that this provision of  
6 205 generally applies to any corporate act. And if  
7 Baxter's interpretation were correct, it would be  
8 really big news. If it were correct that you could  
9 have a board adopt a resolution with a statement of  
10 its interpretation of an issue, interpretation of the  
11 charter, whatever, and its intent as to how it's going  
12 to act in the future and come in to this court and get  
13 it blessed, that would be earth shattering. That  
14 would change the game here in Delaware.

15           So if that were, in fact, an intended  
16 consequence of the statute, someone would have said  
17 so, one of the commentators, one of the smart people  
18 like Steve Bigler or John Mark Zeberkiewicz or the  
19 Folk treatise or whomever. No one has done that. And  
20 as we discuss in our brief, courts interpret statutes  
21 as a whole, reading each section of the statute in  
22 light of all the other sections of the statute to  
23 produce a harmonious whole. And we cite the Taylor  
24 versus Diamond State case and the Leatherbury case.

1 And as I said just a second ago, Your Honor, when you  
2 read 204 and 205 in their entirety, the fact is these  
3 statutes pertain to defective acts.

4           And let's look at, for example,  
5 205(b). It sets forth the type of relief the Court  
6 can grant in a 205 action. It deals with defective  
7 acts. It deals with defective stock issuances,  
8 largely speaking. 205(b), the issues the Court may  
9 consider, authorization and defective acts.

10           So I also want to direct Your Honor to  
11 Vice Chancellor Parsons' decision in Genelux. It's  
12 analogous. There, the plaintiff relied on 205(a)(4),  
13 and it sought to invalidate a corporate act, the  
14 issuance of stock. And the Court said that "The  
15 plaintiff insists that I read 205(a)(4) in isolation.  
16 I look at the words. It says you have to" -- "you can  
17 determine the validity of any act, and if you can  
18 determine the validity of any act, presumably you  
19 could determine there is no validity to this act."  
20 But the Court rejected that approach. He looked at  
21 the totality of the statute. He looked at and quoted  
22 the analysis of the commentators, the same ones we're  
23 looking at here, and he held, "Section 205 was  
24 intended to be a remedial statute designed, in

1 conjunction with Section 204, to cure otherwise  
2 incurable defective acts, not a statute to be used to  
3 launch a challenge to stock issuances on grounds  
4 already available through the assertion of  
5 plenary-type claims based on alleged breaches of  
6 fiduciary duty or common law fraud or a Section 225  
7 action . . . ."

8           And the same analysis applies here. I  
9 mean, if there is a claim, if anyone wants to assert  
10 this claim, there are vehicles that they can use to  
11 assert it. And I will get to that.

12           So, Your Honor, when you read the  
13 statutes in their entirety, I do submit that an action  
14 under Section 205(a)(4) must involve corporate acts  
15 that are defective or that are the offspring of or  
16 related to corporate acts that are defective.

17           And now that the thrust of the  
18 argument by Baxter in their papers and certainly here  
19 today is that there is great uncertainty in this  
20 situation and that uncertainty should motivate Your  
21 Honor to act, I quote their brief where they say, "The  
22 legislative purpose, plain language of the statute,  
23 and limited case law construing Section 205 make clear  
24 that the statute was enacted to expand the Court's

1 discretion in order to eliminate uncertainty for  
2 stockholders."

3           That's the reply brief at page 2.  
4 Major theme of their brief, that "This is the purpose  
5 of this statute and there's uncertainty; please cure  
6 it."

7           But look at what they actually cite.  
8 They cite as support for that the Genelux case.  
9 That's the only case that they cite, and they cite  
10 Lexis page 16. Here's what the Court actually says.  
11 It does mention uncertainty but in context. It says,  
12 "When read both as a whole and together with  
13 Section 204, however, Section 205 also appears to  
14 provide enumerated plaintiffs and the Court with a  
15 mechanism to eliminate equitably any uncertainty  
16 regarding the validity of arguably defective acts by  
17 validating those acts, not invalidating them."

18           So the uncertainty that he was talking  
19 about was uncertainty associated with defective acts.

20           And later in their reply brief they  
21 cite Numoda as authority for the proposition that "...  
22 Section 205" -- and this is what they say in their  
23 brief -- "is designed to correct failures of corporate  
24 governance)." So if you have a failure of corporate

1 governance, use 205.

2           When you look at the Numoda case at  
3 the provision they cite, \*10, the Court makes clear  
4 that it is speaking of defective corporate acts. It  
5 says, "Furthermore, it is unlikely that the General  
6 Assembly intended the legislation to extend far beyond  
7 failures of corporate governance features. The Court  
8 does not now draw specific limiting bound on its  
9 powers under Section 205, but it looks for evidence of  
10 a bona fide effort bearing resemblance to a corporate  
11 act but for some defect that made it void or  
12 voidable."

13           So there really is no authority for  
14 this proposition that the whole statutory purpose here  
15 was to empower this court to eliminate uncertainty.  
16 And as powerful as this court is, it can't eliminate  
17 all uncertainty that's out there for stockholders.

18           And let's talk now about this specific  
19 uncertainty. Mr. Welch, my friend, effectively argued  
20 this morning and said a number of times -- and in  
21 their brief they said four times in the reply brief,  
22 by my count -- that "powerful equities" are present in  
23 this case and they should motivate you to act.

24           Respectfully, I don't see it, Your

1 Honor. I don't see the powerful equities. This board  
2 has determined how it will count the votes. It's  
3 resolved any uncertainty. There's no indication that  
4 any stockholder disagrees with the interpretation.  
5 Look what happened. You told them they had to send  
6 out notice and tell the stockholders, "This is what  
7 we're going to seek blessing of, the way in which  
8 we're going to count the votes." No one has bothered  
9 to show up. No one has even sent in a letter. I  
10 would say most all decisions of any significance by  
11 boards present the board with two alternatives, two  
12 possible determinations. Often they're both  
13 reasonable. The board has to make a choice. This  
14 situation is no different.

15           It really comes down to the fact that  
16 they've interpreted the charter provision differently  
17 in the past. But I submit that doesn't create some  
18 type of overwhelming equity that should justify the  
19 Court reaching out under Section 205 here.

20           Whatever relief this court could  
21 afford, if you granted the relief that they've asked  
22 you for, it would have no effect on the prior  
23 interpretations. That's done. There's still going to  
24 be, you know, some issue in maybe somebody's mind as

1 to whether what they did back then was appropriate  
2 when, you know, 99 percent of the shares came in. And  
3 they, nonetheless, decided that the vote hadn't been  
4 achieved.

5           There's nothing that you can do that  
6 is going to resolve that for Baxter. That's a problem  
7 that is of Baxter's own making. I'm not criticizing  
8 them for anything. I'm sure they were doing what they  
9 felt was appropriate. But Baxter then contends,  
10 without advice from this court, the description of the  
11 voting standard would be confusing -- this is in their  
12 brief -- because "The proxy statement could not, in  
13 light of disclosures in prior years, say with  
14 certainty what standard should be properly applied."  
15 That's the reply brief at page 10.

16           With all due respect, I don't  
17 understand that, either, Your Honor. I'll take a  
18 crack at it here and -- I'm not a disclosure lawyer.  
19 And, believe me, I'm sure --

20           THE COURT: Skadden has a few of them.

21           MR. WILLIAMS: -- there would be more  
22 bells and whistles than this. But, quote -- a  
23 hypothetical disclosure -- "In prior years the board  
24 has determined elections with respect to amending the

1 charter on a per capita basis. In light of the 2014  
2 decision of the Delaware Supreme Court interpreting a  
3 similar voting provision as requiring that the outcome  
4 of the vote be determined on a per share basis, the  
5 Board has determined to count the vote on a per share  
6 basis with respect to the upcoming election."

7           It's not uncertain. I mean, it's not  
8 hard to write "We've made this determination. We base  
9 it, either in part or in whole, on this new case law.  
10 Here's what we're doing." So, you know, there are  
11 just lots of decisions by boards that are disclosed in  
12 proxy statements that can't be disclosed as having the  
13 blessing of a court as being correct. And that's not  
14 something this court can fix.

15           Baxter's position is directly  
16 contrary, I submit, to then-Vice Chancellor Strine's  
17 decision in General DataComm cited at 18 of our brief  
18 where he notes that the courts should not issue  
19 advisory opinions to corporations "as a method of  
20 shaping their annual ... proxy materials." And that's  
21 really what is happening here.

22           So, Your Honor, I submit that there  
23 really aren't powerful equities here. There may be  
24 some embarrassment on Baxter's part, but what's really

1 happened -- and, you know, just to put it in context,  
2 an activist investor came in and said publicly "It's  
3 crazy that you have a staggered board. Nobody has  
4 staggered boards anymore. Got to get rid of it."

5           The board looked at the question. The  
6 board considered the new case law and decided "We will  
7 in fact, as we count the vote, we'll take a vote on  
8 the staggered vote and we'll count it on a per-share  
9 basis." That's just what happened. And I don't think  
10 that that presents any powerful equities.

11           And Baxter goes even further, and it  
12 says that the company will suffer irreparable harm if  
13 Your Honor doesn't act. That's at page 11 of the  
14 reply brief. They say, "Section 205 is the only  
15 mechanism through which Baxter's shareholders can  
16 avoid the irreparable harm such uncertainty will cause  
17 as they consider how to vote on the Charter  
18 Amendment."

19           With all due respect, to me, that just  
20 doesn't make sense, because stockholders will  
21 determine how to vote on destaggering the board based  
22 on whether they believe the board should be  
23 destaggered. It's not a situation where, well, I'll  
24 vote one way if I know they're going to count the vote

1 in a certain way and another way if they're going to  
2 count it in a different way. And we know that because  
3 of history.

4 In the past, the board has said "We're  
5 going to count on a per-capita basis"; but,  
6 nonetheless, 97, 99, and 99 percent of the shares  
7 voting have voted in favor of destaggering the board.  
8 So there is no irreparable harm. Whatever they do,  
9 however they count the vote is not going to affect --  
10 there's no reason to think it will affect how the  
11 stockholders cast their vote.

12 And Baxter is also wrong when it says  
13 that Section 205 is the only mechanism available to  
14 any aggrieved Baxter stockholder. Section 225 exists.  
15 If there is some stockholder who feels aggrieved by  
16 the board's counting of the vote -- hard to imagine,  
17 but if there were, that stockholder could file a 225  
18 action. Once the election results are certified, you  
19 wouldn't even need a status quo order because it's the  
20 same people are on the board. Just a question of how  
21 long their terms are. No reason Your Honor couldn't  
22 determine the question in that setting.

23 There's yet another reason, I submit,  
24 Your Honor -- and I'm coming close here --

1           THE COURT: I assume at this meeting  
2 only one class of the board is probably up for  
3 election. That's got to be the case, right, until  
4 they change this provision?

5           MR. WILLIAMS: Your Honor, I'd have to  
6 check that. I'm not sure that that's actually the  
7 case. I think they might be -- I --

8           THE COURT: Unless they're sequencing  
9 the vote so that they're trying to do this one first  
10 and then do -- well, I'll ask Mr. Welch.

11          MR. WILLIAMS: Yeah. In any event,  
12 the same people are going to be on the board,  
13 regardless of how Your Honor determines this issue.

14          THE COURT: Right.

15          MR. WILLIAMS: And, Your Honor, one  
16 final thing that is important. You asked about the  
17 support agreement. I do think it's in the record. I  
18 think that Ms. Parker sent it to Your Honor.

19          THE COURT: Okay.

20          MR. WILLIAMS: But let me, if I could,  
21 hand it up, because I want to refer you to a  
22 particular provision. And, again, Your Honor, I'm  
23 responding to the concept that there's irreparable  
24 harm here.

1 THE COURT: Okay.

2 MR. WILLIAMS: If Your Honor would --  
3 so this is an agreement executed by Third Point and  
4 the company.

5 THE COURT: Uh-huh.

6 MR. WILLIAMS: And if you turn to the  
7 seventh page -- I don't think they're numbered, but  
8 count seven pages in.

9 THE COURT: All right. Just so I'm  
10 reading the same place as you.

11 MR. WILLIAMS: The bottom heading says  
12 "Election of Directors."

13 THE COURT: Yes.

14 MR. WILLIAMS: Then if you turn over  
15 to the next page --

16 THE COURT: Okay.

17 MR. WILLIAMS: -- and look at section  
18 (b) there, you'll see that Baxter and Third Point have  
19 reached an agreement. First, the agreement is they  
20 have to go and ask for this relief. And so Baxter has  
21 satisfied its contractual obligation. But then they  
22 deal with what happens if the Court doesn't grant the  
23 relief. And Baxter agrees, "Well, we'll submit the  
24 charter amendment to the stockholders for a vote."

1 And Third Point and Baxter agree that Third Point can  
2 take actions to make sure there are enough  
3 stockholders voting in favor to satisfy not just a  
4 per-share voting standard but also a per-capita voting  
5 standard.

6 THE COURT: Ah, the  
7 sprinkling-of-shares concept.

8 MR. WILLIAMS: Yeah. "Third Point  
9 shall be permitted to pursue and take any reasonable  
10 actions related to securing the necessary votes for  
11 the approval of such amendment by stockholders. Such  
12 actions may include, but are not limited to, creating  
13 holders of Common Stock to vote to adopt the  
14 amendment."

15 THE COURT: I confess I had not  
16 focused on this.

17 MR. WILLIAMS: Well --

18 THE COURT: Interesting.

19 MR. WILLIAMS: -- and we did not in  
20 our papers, either, Your Honor. I apologize for that.  
21 It's something that I found yesterday.

22 And there's even more. The company  
23 agrees to cooperate with Third Point's efforts to  
24 create the common stockholders and even to reimburse

1 Third Point for all fees and expenses incurred in  
2 connection with those efforts.

3           And so, you know, there's just no  
4 reason for Your Honor to think that you're going to  
5 have to deal with this dispute. These documents were  
6 written by very sophisticated people. Gibson Dunn is  
7 shown in the papers as representing Third Point; of  
8 course, Skadden Arps representing the company. They  
9 must think this can be done or they wouldn't have  
10 provided for it expressly.

11           So, Your Honor, just to bring it home,  
12 the relief requested, in our view, is not ripe. They  
13 are seeking a determination of the board's  
14 interpretation of its charter and how it will act with  
15 respect to an upcoming election. We've cited cases in  
16 our brief that speak to the necessity of letting  
17 events unfold before judicial intervention occurs.  
18 The Court should not act until the dispute has  
19 ripened, such that the Court would not be issuing an  
20 advisory opinion.

21           My prediction is -- just a prediction  
22 for what it's worth -- you'll never have to resolve  
23 this issue one way or another. It won't be necessary.

24           Your Honor, there's nothing in

1 Sections 204 or 205 which purport to eliminate the  
2 common law doctrine of ripeness. Stroud holds that  
3 the courts of Delaware are not to issue advisory  
4 opinions. And that's exactly what this is. Your  
5 Honor should deny the application, we respectfully  
6 submit.

7 I understand why Baxter has made this  
8 application. It's a new statute. People look at new  
9 statutes to see how they can be of use, and there's  
10 nothing wrong with that. But I submit that they are  
11 going too far. What they've asked for would be a  
12 misapplication of the statute. And you can deny this  
13 application without losing any sleep. Baxter has  
14 fulfilled its contractual obligation to Third Point to  
15 come in and try and get the relief that it has asked  
16 for. There is no indication that any stockholder  
17 objects to the board's interpretation of the charter  
18 provision. If after the vote we see that somehow the  
19 board's interpretation was outcome determinative and  
20 someone objects to the board's actions, the issue can  
21 be resolved promptly in a 225 action.

22 Thank you, Your Honor.

23 THE COURT: Thank you, Mr. Williams.

24 Mr. Welch, I'm going to let you have

1 as much time as you want. I just want to gauge maybe  
2 how much time for determining when to take a break;  
3 that's all.

4 MR. WELCH: I don't think I'll be very  
5 long.

6 THE COURT: Okay. Why don't you  
7 proceed.

8 MR. WELCH: Always hard to tell until  
9 you get started, but I don't think we'll be long.

10 Your Honor, it's interesting. I mean,  
11 I think one of the major themes of Mr. Williams'  
12 presentation, which was excellent but -- was that this  
13 statute, 204, 205 apply to defective acts, as simple  
14 as that, and that's it. They don't apply to other  
15 corporate acts.

16 Now, I mean, I think what's embedded  
17 in that is that when you look at 205(a)(1) through  
18 (5), a number of them -- I mean, most of them do refer  
19 to defective corporate acts. I mean, the theme behind  
20 that is that if some of them did, that must mean all  
21 of them did. That's not a logical or persuasive bit  
22 of statutory construction. If the language is  
23 different, it means a different result, right.

24 And so it seems to me the theme is, it

1 sounds like, in doing this litany of relevant acts  
2 that are covered, somebody forgot that it should have  
3 said "defective corporate act." Well, it's  
4 interesting, Your Honor. If that were the case, then  
5 it would seem to me it would be utterly duplicative of  
6 205(a)(3). Nothing would have been added by 205(a)(4)  
7 because it picked up 205(a)(3) has got defective  
8 corporate acts in there and you can validate them.

9           A couple other thoughts. I don't  
10 think the statutory analysis works a bit. The fact  
11 the legislature chose to use different language means  
12 that, I think, it ought to be construed as written.  
13 There ought not be -- and not that Your Honor would do  
14 this -- but that there ought to be judicial  
15 restrictions baked into -- added onto the statute  
16 where they don't exist. I mean, the Great Hill case  
17 says that, makes it very clear. Plenty of other cases  
18 say that. You don't change a statute, you know, where  
19 there's simply no reason to do it. You interpret it  
20 as it's written.

21           So I think that's really the first  
22 point. Somebody forgot, I don't think that works.

23           Secondly, he says that -- applying the  
24 defective corporate act argument yet another way,

1 "Well, we don't think this is a defective corporate  
2 act." Well, that's true. We would not come before  
3 Your Honor and say "We think you should validate this  
4 technique for this computation standard that we've  
5 articulated" if we thought it was defective.

6           Now, on the other hand, it might be.  
7 There are at least two -- and actually more than that  
8 -- interpretations of that very same language from the  
9 '87 charter out there. Now, one of them is defective.  
10 They're conflicting with each other directly. One of  
11 them is defective. Stockholders, Your Honor,  
12 respectfully, are entitled to know. And that's where  
13 the irreparable harm point comes in.

14           The notion that you create some  
15 disclosures along the lines that we discussed and just  
16 send them out and you don't say on top of that, you  
17 know, "Stockholders, we really don't know with  
18 certainty. There's a statute out there now. It's a  
19 new statute. And what it says is its purpose is to  
20 grant certainty where it's appropriate to do it. But  
21 we don't have an answer to that. So you guys have to  
22 guess." Your Honor, I don't think that makes a lot of  
23 sense.

24           Now, beyond that, the notion that it's

1 a problem of -- I think -- perhaps this is a generic  
2 description of it and maybe not even accurate -- but a  
3 problem of Baxter's own making in not getting involved  
4 with that, I think the short answer to that is that  
5 204 and 205, I think, almost universally deal with  
6 problems of a corporation's making. Why? Because  
7 people make mistakes. And one of the problems with  
8 our law was that you couldn't fix mistakes.

9           Now, obviously Waggoner versus Laster  
10 and Rusty Blades were motivating factors, but it's  
11 crystal-clear that this statute goes beyond that and  
12 provides a whole variety of mechanisms for Delaware  
13 corporations to deal with problems to solve problems  
14 in ways that are efficient, effective, and good for  
15 stockholders. Some things the board can ratify. Some  
16 things the board plus the stockholders have to ratify,  
17 There's provisions for sequential acts that have had  
18 impacts on each other.

19           But this provision isn't in there,  
20 too. And it provides Your Honor with the authority  
21 and the ability in a simple and concise way to clear  
22 up this problem for stockholders. And I think to  
23 write this case off, as a practical matter, Your  
24 Honor -- and I don't want to overstate it -- but it

1 may be to effectively write 205(a)(4) out of the  
2 books. This is a 29-year problem. It's not just  
3 happened once at the outset in 1987, but it's been  
4 moving forward for years, for decades. Not only that,  
5 we've had three votes, three votes which ultimately  
6 defeated the will of the stockholders. That doesn't  
7 make a lot of sense. And the opportunity is here on  
8 the table to fix it, to fix it in a way that  
9 stockholders can understand with a simple declaration  
10 that this is a proper way of counting the votes.

11           Again as to disclosures, I appreciate  
12 the suggestion that it's a simple story to tell and it  
13 could be done as was suggested. I don't think that's  
14 true. I don't think it is a simple story to tell. I  
15 think stockholders have been told for more than 10  
16 years this was a -- in connection with actual  
17 solicitation of votes, that this was a per-capita  
18 standard.

19           Now -- and there's where I think the  
20 harm to stockholders comes in. If the stockholder  
21 gets this and says, "Well, you told us this was per  
22 capita, and now we're going to go with per share, but  
23 we don't really know," I mean, as a practical  
24 matter -- and I think that would have to be said,

1 absent a judicial declaration -- I mean, what impact  
2 would that have on stockholders? They're not going to  
3 know. They're not going to know what the standard is  
4 to tabulate the votes. They might say to themselves,  
5 "We did this three times. Enough." I don't know what  
6 they're going to say, but that risk is out there, and  
7 that risk can be eliminated by a simple direct  
8 application of 205(a)(4). Very simple, very clear.  
9 And the problem gets solved.

10           Respectfully, Your Honor, I think this  
11 is the time, now is the time to do it, do it right for  
12 stockholders so that when they do go to vote, they can  
13 be told what happened. They can be told what the  
14 standard is that will be applied to the casting of  
15 their votes. That's the right thing to do.

16           And, finally, Your Honor -- and I  
17 apologize. Final point I would put on the table is  
18 this: In terms of precedent, the cases are divergent.  
19 The cases don't necessarily, you know, bear directly  
20 on this situation. But, on the other hand,  
21 Cheniere Energy was a voting standard case, and the  
22 question was did you count abstentions or didn't you.  
23 Now, the way it was resolved and didn't have to be,  
24 the Court didn't have to resolve that, but the Court

1 made a point of saying "If you hadn't of settled this,  
2 I would have done it." And my guess is --

3 THE COURT: I guess I better be  
4 careful what I say at settlement hearings if I'm going  
5 to have that cited back to me.

6 MR. WELCH: I understand, Your Honor.  
7 But we quote it in the brief, and it is the fact of  
8 what happened. But it's -- it's hardly anything to be  
9 reticent about. It was a good thing to do. It would  
10 have been the right thing to do, to tell stockholders  
11 what the standards are. Tell them. Don't make a vote  
12 and then come back and go through some other  
13 procedure, other procedure involving perhaps  
14 challenges to disclosures that were made, perhaps  
15 fiduciary questions that get baked into this. It  
16 simply doesn't make sense. The time to solve this  
17 problem, this narrow problem -- other problems, deal  
18 with later, but the time to resolve this problem is  
19 now.

20 THE COURT: All right. Thank you,  
21 Mr. Welch.

22 MR. WELCH: Your Honor, thank you for  
23 your time. I really appreciate it.

24 THE COURT: Did you have anything else

1 you wanted to add?

2 MR. WILLIAMS: I just have one  
3 sentence, Your Honor.

4 THE COURT: Yes.

5 MR. WILLIAMS: It's really not  
6 argument.

7 THE COURT: And I'll come back to Mr.  
8 Lessner. If you want to go first, you can make your  
9 point, and then I'll hear from Mr. Williams.

10 MR. LESSNER: Just very quickly, Your  
11 Honor.

12 Your Honor previously asked me about  
13 the support agreement --

14 THE COURT: Yeah.

15 MR. LESSNER: -- where it was in the  
16 record. And I told Your Honor that it was in the  
17 Baxter's public filings. I couldn't recall at the  
18 time where it was in the pleadings before the Court.  
19 But it was in the initial -- in Baxter's initial  
20 filing --

21 THE COURT: Okay.

22 MR. LESSNER: -- the application. It  
23 was Exhibit 1 to Docket No. 5. So it was completely  
24 put in there. And that -- what was put in was the

1 public filing, was the 8-K from September 30th, which  
2 is the support agreement.

3           And the support agreement was  
4 mentioned in the briefing, the opening briefing at  
5 page 22. It was mentioned in the opposition brief at  
6 page 9.

7           And up until Mr. Williams said a  
8 minute ago, nobody had said -- certainly not  
9 Mr. Williams -- had ever said that the support  
10 agreement was a reason that this court should not act  
11 on the 205 application. The fact that the parties  
12 contracted in the support agreement to deal with a  
13 contingency of what would happen if the Court did not  
14 act has no bearing on the issue of why the Court -- as  
15 Mr. Welch has said, why the Court should act on the  
16 205 application.

17           THE COURT: Although it does highlight  
18 why judicial relief may never be needed. Because you  
19 have self-help remedies available to you.

20           MR. LESSNER: Well, Your Honor, as I  
21 think as Mr. Welch -- I'm not going to retract the  
22 argument. Just because a situation may become moot  
23 does not mean that the Court should not -- does not  
24 mean that it's not ripe, does not mean that the Court,

1 for all the reasons Mr. Welch said, and for good  
2 policy reasons, the Court should not act on the 205  
3 application.

4 THE COURT: All right. Thank you,  
5 Mr. Lessner.

6 Mr. Williams.

7 MR. WILLIAMS: Just one sentence.  
8 Mr. Welch said that our argument is effectively that  
9 someone forgot to write the word "defective" into  
10 205(a)(4). That's not the case at all. We discuss  
11 our interpretation of 205(a)(4) and the absence of the  
12 word "defective" at pages 30 to 31 of our reply brief,  
13 if Your Honor is interested in that.

14 Thank you.

15 THE COURT: All right. Thank you.

16 Counsel, what I'd like to do is recess  
17 at this point. I want to think about this a little  
18 bit, and then I will come back and let you know if I'm  
19 in a position to rule, all right?

20 MR. WELCH: Thank you, Your Honor.

21 (A short recess was taken from  
22 11:36 a.m. until 11:55 a.m.)

23 THE COURT: Thank you.

24 I am in a position to rule.

1           Let me say at the outset I appreciate  
2 the really excellent arguments that were made today to  
3 help me frame the issues. And I am deeply grateful to  
4 Mr. Williams and the Richards Layton firm for assuming  
5 the assignment at the Court's request of appearing  
6 today and presenting an opposing view and doing such a  
7 good job in that regard. I'm very grateful for that.

8           I understand there's some timing  
9 exigency associated with this application, which is  
10 one of the reasons I tried to give enough thought  
11 about this in advance and to reflect on the arguments  
12 to be able to give you a ruling now. So I'm going to  
13 proceed and do that.

14           Baxter International Inc. brings  
15 before the Court an application under Section 205 of  
16 the Delaware General Corporation Law requesting an  
17 order validating a resolution adopted by Baxter's  
18 board of directors on September 29th, 2015. For  
19 reasons I'm going to explain, I am denying Baxter's  
20 application, although I will have a qualification to  
21 that at the end of this.

22           I want to begin by reviewing the  
23 standards under Section 205. Section 204 and 205 of  
24 the Delaware General Corporation Law were recently

1 enacted to provide certain avenues for the  
2 ratification or validation of defective corporate  
3 acts. Under Section 205, a corporation or a member of  
4 its board may submit an application to the Court of  
5 Chancery for a determination of the validity and  
6 effectiveness of defective corporate acts ratified  
7 under the related Section 204. The Court is also  
8 empowered by Section 205(a)(4), the provision that  
9 applies here, to "determine the validity of any  
10 corporate act or transaction." The Court has used  
11 this power to validate, for example, an issuance of  
12 stock that suffered from procedural defects.

13 Section 205 confers power on the Court  
14 that is broad and flexible but not without limits. As  
15 this Court noted in the Numoda case, because the outer  
16 boundaries of the Court's powers under this section  
17 are not yet well defined, the Court must proceed with  
18 caution, keeping in mind the legislative intent behind  
19 the statute.

20 For instance, in delimiting its  
21 powers, this court held in the Genelux case that an  
22 applicant cannot use the provision to petition the  
23 Court to determine that a corporate act is invalid,  
24 despite the language of Section 205 that the Court may

1 "determine the validity of any corporate act."

2           With this framework in mind, I'm now  
3 going to turn to Baxter's application.

4           Baxter petitions the Court to validate  
5 under Section 205 a resolution that its board duly  
6 adopted on September 29th, 2015. I will refer to this  
7 as "the voting resolution." It reads as follows:  
8 "FURTHER RESOLVED, that the Board hereby determines  
9 that it is advisable and in the best interests of the  
10 Company and its stockholders that the Company count  
11 any stockholder votes on the proposed Charter  
12 Amendment on a per share basis, rather than on a per  
13 capita basis."

14           The charter amendment referenced in  
15 the voting resolution would eliminate the classified  
16 board provision in Article SIXTH of Baxter's charter,  
17 which was adopted in 1987. That charter provision has  
18 a restriction on amendments. Specifically, it states  
19 that the provision "may not be amended or repealed  
20 without the affirmative vote of at least two-thirds of  
21 the holders of all the securities of the Corporation  
22 then entitled to vote on such change."

23           Baxter's plan to count the votes on  
24 the proposed charter amendment on a per share basis in

1 accordance with the voting resolution thus appears to  
2 be at odds with the language in the charter  
3 restriction, which seems, on its face, to call for a  
4 per holder or per capita tally. Indeed, that is how  
5 Baxter interpreted this charter provision on a number  
6 of occasions in the past, although Baxter also has  
7 identified language in its 1987 proxy statement, which  
8 is when the charter provision was adopted, casting  
9 doubt on whether the provision originally was intended  
10 to count votes on a per capita basis.

11 Baxter's board plans to take the vote  
12 on the charter amendment at Baxter's annual meeting in  
13 May 2016. Baxter's application not only asks for  
14 validation of the voting resolution, it specifically  
15 asks the Court to validate "the voting standard set  
16 forth in that Resolution." And that's from the  
17 application at paragraph 6. In other words, Baxter  
18 wants the Court to validate the voting resolution  
19 because, in its view, the voting resolution sets forth  
20 the proper voting standard under Delaware law.

21 Turning now to my analysis of this  
22 application. I may determine the validity of the  
23 voting resolution under Section 205(a)(4) only if it  
24 is a corporate act or transaction. Baxter and the

1 special counsel dispute whether the voting resolution  
2 is a corporate act. I do not need to decide this  
3 issue because, in my view, a validation of the voting  
4 resolution under Section 205 would only determine the  
5 validity of the resolution itself and not provide an  
6 opinion on its underlying contents. For instance, it  
7 is possible that in some circumstance a company would  
8 ask the Court to validate a board resolution if there  
9 were defects or disputes as to whether it was duly  
10 adopted by a sufficient number of the members of a  
11 board at a properly held meeting. These sorts of  
12 issues which could affect the validity of a resolution  
13 are not at issue here. Consequently, validating the  
14 voting resolution would not serve Baxter's intended  
15 purpose.

16           Instead, Baxter essentially asks the  
17 Court to opine on the contents of the resolution and  
18 validate that its intention to count votes on a  
19 per-share basis is substantively correct under  
20 Delaware law. Baxter argues that I can do so because  
21 I would still be validating a corporate act that  
22 occurred in September, which is when Baxter's board  
23 adopted the voting resolution.

24           I disagree. In my view, Baxter is

1 conflating the validity of the corporate act with the  
2 correctness of certain statements made as part of the  
3 act. Although the board adopted the voting resolution  
4 in September 2015, it will not undertake the  
5 referenced act, i.e., counting votes on a per-share  
6 basis, until May 2016. And it may not do so at all.  
7 For instance, the board could change its plans. The  
8 company could undergo a transformative transaction or  
9 stockholders could accept or reject the proposed  
10 amendment on both a per share and per capita basis.  
11 Indeed, as pointed out during argument, Third Point  
12 could pursue avenues to ensure that the per capita  
13 vote is obtained as referenced in paragraph 3(h) of  
14 the support agreement.

15           The parties agree that a corporate act  
16 must be something that has already occurred. Thus,  
17 Section 205 does not empower the Court to bless the  
18 legal validity of a future corporate act, nor does it  
19 authorize this court to opine on the substantive  
20 correctness of a legal position, in my view. In  
21 essence, those are Baxter's requests. Baxter asks me  
22 to bless the future vote counting process and asks me  
23 to do so because, in its view, it is the legally  
24 proper interpretation of the restrictive provision in

1 the charter. Section 205, however, does not allow me  
2 to provide such relief merely because the request is  
3 wrapped up in a petition to validate a board  
4 resolution that was adopted in the past.

5           Additionally, a validation of the sort  
6 Baxter seeks would constitute an advisory opinion on  
7 an unripe issue, in my opinion. As the special  
8 counsel points out, under Baxter's interpretation of  
9 Section 205, an applicant could ask the Court to bless  
10 any future corporate action or answer any legal  
11 question by adopting a board resolution regarding  
12 those issues and asking the Court to validate the  
13 resolution. Such a regime would run counter to this  
14 court's well-established aversion to advisory  
15 opinions. As the Court stated in *KLM Royal Dutch*  
16 *Airlines versus Checchi*, such opinions "ill-serve the  
17 judicial branch and the public by expending resources  
18 to decide issues that may never come to pass." And  
19 for the reasons I previously mentioned, this issue  
20 may, indeed, never come to pass.

21           Although Baxter suggests that its  
22 Section 205 application may not have the same ripeness  
23 requirements as our other jurisprudence, I do not find  
24 this suggestion persuasive. Sections 204 and 205 are

1 designed to address corporate acts that have already  
2 occurred but need to be validated for some reason.  
3 They are not an avenue for seeking legal advice or  
4 pre-transaction blessings from this Court, and I  
5 decline to provide that endorsement.

6 I should also add I have the utmost  
7 confidence that the folks representing Baxter have the  
8 ability to draft a proxy statement that can  
9 sufficiently provide clarity to stockholders going  
10 into the May 2016 meeting.

11 So for all the reasons I've stated, I  
12 am denying Baxter's application under Section 205.

13 Now the qualification.  
14 Notwithstanding my ruling today, I want Baxter to know  
15 that I am receptive to its point that Section 205 is a  
16 flexible provision intended to promote equitable  
17 outcomes and to provide certainty to stockholders, and  
18 that it may become appropriate at some point as a  
19 vehicle for this case in the future. For instance,  
20 Baxter would be better positioned to bring a  
21 Section 205 application if it follows through on its  
22 stated intention to put the charter amendment up for a  
23 vote at its upcoming annual meeting, counts the votes  
24 on the amendment on a per share basis, and if the vote

1 passes on that basis, amends the charter accordingly,  
2 even if it does not pass on a per capita basis. If  
3 those events were to occur, an application for relief  
4 under Section 205 would address a corporate act that  
5 has actually occurred.

6           Such an application could focus on,  
7 among other things, the various factors enumerated in  
8 Section 205(d) that the Court may consider in  
9 Section 205 applications, including the last factor in  
10 that section, which concerns "considerations that the  
11 Court deems just and equitable."

12           In that regard, Baxter has made a  
13 number of arguments suggesting that a per share voting  
14 process may be better aligned with the policy of  
15 Delaware law to vindicate the franchise rights of  
16 stockholders. Additionally, the Court could take into  
17 account that no stockholder sought to intervene in  
18 this action or expressed any objection to Baxter's  
19 Section 205 application after Baxter, at the Court's  
20 direction, disseminated notice of this proceeding to  
21 its stockholders.

22           Thus, although it is not currently an  
23 issue before me and I am not prejudging the issue, it  
24 would be an avenue in which Baxter would be in a

1 better position to seek relief under Section 205 than  
2 its position in connection with the current  
3 application.

4 But to summarize again, for all the  
5 reasons I've stated, I'm denying the application in  
6 the form that it was made today.

7 I want to again express my gratitude  
8 to the special counsel for stepping up to the plate  
9 and helping the Court out. I don't know the law in  
10 this area. I'm sure Mr. Williams probably does. But  
11 I am open, if it's warranted under the law, for an  
12 application of fees if that's one the special counsel  
13 wants to bring on.

14 Thank you very much, Counsel. Have a  
15 good day.

16 MR. WILLIAMS: Thank you, Your Honor.

17 MR. WELCH: Thank you, Your Honor.

18 (Court adjourned at 12:09 p.m.)

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CERTIFICATE

I, NEITH D. ECKER, Chief Realtime Court Reporter for the Court of Chancery of the State of Delaware, Registered Diplomate Reporter, Certified Realtime Reporter, and Delaware Notary Public, do hereby certify that the foregoing pages numbered 3 through 89 contain a true and correct transcription of the proceedings as stenographically reported by me at the hearing in the above cause before the Chancellor of the State of Delaware, on the date therein indicated, except for the rulings at pages 79 through 89, which were revised by the Chancellor.

IN WITNESS WHEREOF I have hereunto set my hand at Wilmington, this 19th day of January 2016.

/s/ Neith D. Ecker

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Chief Realtime Court Reporter  
Registered Diplomate Reporter  
Certified Realtime Reporter  
Delaware Notary Public